Company Registration Number: 04507249 Charity Registration Number: 1094736

ACCURO (CARE SERVICES)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018













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REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company Number: 4507249 (England and Wales) Registered Charity Number: 1094736 Registered office: **Tocher House** Start Hill Bishops Stortford Essex **CM22 7TA** Trustees: Mr D McConnell Mrs K Shefford Mr D Lister Mr. G Phillips Mrs S Foote Mrs D Murray (resigned 17/07/18) Mrs M Standen Mrs M Pate Mrs A Campbell (appointed 17/07/18) Company Secretary: Ms L Baker (resigned 16/07/18) Mr R Purcell (appointed 17/07/18) Senior Management Leadership Team: Ms L Baker - CEO (resigned 18/05/18) Mr R Purcell - CEO (appointed 17/07/18) Ms A McKeown - Operations Manager Independent Examiners: Price Bailey LLP Causeway House 1 Dane Street Bishop Stortford. Hertfordshire **CM23 3BT** Bankers: Unity Trust Bank Plc Nine Brindley Place Birmingham B1 2HB Scottish Widows Bank Plc PO Box 12757 67 Morrison Street Edinburgh EH3 8YJ The Charity Bank Ltd Fosse House 182 High Street Tonbridge

TN9 1BE

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers continued: CAF – Shawbrook Bank Ltd

Lutea House, Warley Hill Business Park

The Drive, Great Warley

Brentwood

Essex CM13 3BE

Solicitors: Whiskers LLP Solicitors & Notaries

6 Mitre Buildings

Kitson Way Harlow

CM20 1DR

Essex

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

The Trustees present their Annual Report together with the financial statements and Independent Examiner's report of the charitable company for the period 1st April 2017 to 31st March 2018. The Annual Report serves the purposes of both a Trustees' Report and a Directors' Report under company law.

The registered charity provides services for people with disabilities from 8 years upwards serving the catchment area of West Essex. The charity had a register of 179 service users as at 31st March 2018.

"The staff are fantastic, providing my daughter and ourselves with well needed respite. She thoroughly enjoys her days out with staff and also the activity days at Accuro in Saffron Walden." "My daughter enjoys her time at all clubs. It gives her independence. The staff are fantastic, very supportive."

(Source: Accuro Stakeholder Survey Nov 16)

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document – the Memorandum & Articles of Association and constitutes a limited company, limited by guarantee as defined by the Companies Act 2006.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

Method of Recruitment and Appointment or Election of Trustees

A Board of Trustees comprising not less than five and up to eighteen persons is elected at the Annual General Meeting. This Board governs Accuro. The trustees serve a term until the next Annual General Meeting where all are eligible for reelection.

Co-option to the Board is permitted up to a maximum of 5 additional trustees which may include one representative of Essex County Council.

The Board meets regularly throughout the year and operates a sub-committee with responsibility for overseeing financial matters.

Details of the trustees who served during the year are included in the Reference and Administrative Details on page 3.

Policies and Procedures Adopted for the Induction and Training of Trustees

Potential trustees are invited to attend a number of Board Meetings before they are invited to join the Board. Once elected trustees are inducted to the charity through a series of 1-1 sessions with the Chair of Trustees, alongside a period of observation during bi-monthly board meetings. Further training is provided on an ad hoc basis depending on the needs of the charity and the trustee.

Organisational Structure

The charity's financial and strategic decisions are made by the Board of Trustees once collated and presented by the Chief Executive Officer. The daily management of the charity is led by the Chief Executive Officer supported by the team of operational and support services staff. The Senior Management Team (SMT) consists of the Chief Executive Officer and the Operations Manager. 2017/2018 saw the creation of a Business Development Team led by a Business Development Manager who also joined the SMT.

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

Arrangements for setting pay and remuneration of key management personnel

All Trustees are volunteers. Reasonable expenses may be paid and are detailed in note 9 of the accounts. Key management personnel pay and remuneration was reviewed in April 2018 following approval from the Board of Trustees. 2017/2018 saw a pay review across the charity alongside the implementation of a pay policy. This brought consistency across a number of pay grades.

Related Parties

Related Party transactions are detailed in note 20 to the accounts.



"My daughter looks forward to going every week." And "The only youth club that specifically caters for his needs. I feel that he is safe and well cared for when he is there." (Source: Accuro Stakeholder Survey Nov 16)



OBJECTIVES AND ACTIVITIES

Objectives and aims

The objectives of Accuro are stated in the Memorandum and Articles of Association and are as follows:

"To relieve people with disabilities and/or elders who reside in Essex and surrounding areas by the provision of respite care and other services for which there is an identified need and such services will encompass the need to provide support and training to volunteers and staff."

Vision Statement

To eliminate the social isolation of people with disabilities within their local communities, enhancing their confidence to cross bridges into a wider world.

Mission Statement

To support people with a learning disability in West Essex with a wide range of social activities and provide respite to their families.

Values

Accuro (Care Services) values have been created and illustrated by the staff team. They are shown on the front page of this Annual Report.

Medium Term Strategic Objectives

The following objectives have been approved by the Board of Trustees:

- 1. Preserve the valuable services on offer now, by
 - a. diversifying the funding sources used to pay for them, setting realistic budgets, and
 - b. implementing a financial reporting system which shows how well they are performing.
- 2. More effective fundraising. Becoming less reliant on large grants.
- 3. Secure office space in West Essex by the end of March 2018 and move our operations successfully.
- 4. Improve branding & develop our PR profile.
- 5. Increase the range and diversity of the offer (sustainably), focusing on post-16 and Life Skills provision
- Better use of strategic collaboration,

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

Public Benefit

The Trustees have referred to the Charity Commission's guidance on public benefit. Accuro (Care Services') charitable purposes are outlined in its Mission and Vision. The charity's achievements and key performance indicators illustrate how the mission and vision have been pursued to derive public benefit.

The medium term strategic objectives will allow Accuro (Care Services) to secure its foundations to provide quality services sustainably into the future. These foundations will support the diversification of services to meet the identified need and move the charity in a positive direction.



"Thank you for what you currently provide. My daughter loved the summer activities and it allowed me to spend time with my two other children.

Thank you to all staff and volunteers."

(Source: Accuro Stakeholder Survey Nov 16)



ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year ended 31 March 2018, Accuro provided the following principal services:

Holiday scheme

1931 hours of leisure and social opportunities for 121 children and young people with a disability during the school holidays, thereby offering their families respite care.

Adult Friendship Scheme

2658 hours of social and leisure activities scheme which offered support for 58 adults with a disability across the Harlow and Uttlesford areas.

Under 19 Project

A leisure and social opportunities project which provided 1140 hours for 20 young people based in Great Dunmow and Saffron Walden.

Saturday Play Club

Based in Saffron Walden, the club provided a wide range of activities for 18 children with a disability during term time, totalling 1767 hours.

Loughton Youth Group

For 11 to 19-year olds with a disability who live in the Loughton area. In total this group of 12 service users benefited from 1174 hours.

Cool Connections

Formerly the Autistic Spectrum Disorder Group, this service provides a youth group based in Harlow for children and young people with autistic spectrum disorder. In total this group of 12 service users benefited from 883 hours of support.

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

Key Performance Indicators

- 1. Preserve the valuable services on offer now, by
 - a. diversifying the funding sources used to pay for them, setting realistic budgets, and
 - b. implementing a financial reporting system which shows how well they are performing.

All the services that the charity offered in the previous year continued to operate in 2017/18. We were able to offer more than 9500 hours of safe and fun activities for our service users and respite for their families. During the reporting period, the charity continued to invest in its strategy of diversifying its funding sources by hiring a Business Development Manager, and at the start of 2018 we secured the services of an external grant writing consultant. Whilst both have taken time to establish themselves, positive results are starting to come through in the current financial year. Our financial reporting continues to improve as we gain experience of our new reporting systems.

2. More effective fundraising. Becoming less reliant on large grants

By hiring a Business Development Manager and an external grants consultant the charity is able to become less reliant on a few large grants going forward. This strategy is already starting to pay off, however it is early days and there is still much to be done to maintain the positive trajectory.

3. Secure office space in West Essex by the end of March 2018 and move our operations successfully

The charity moved into its new premises on the outskirts of Bishop's Stortford near Stansted Airport, having signed a 5 year lease in February 2018. The Board would like to thank all the staff who worked extremely hard to ensure a smooth transition.

4. Improve branding & develop our PR profile

Accuro's brand is still relatively unknown in the local community, and there is much work to be done in this area. A steady stream of articles appeared in the local paper, but coverage was patchy and the appointment of a Business Development Team should improve this going forward.

5. Increase the range and diversity of the offer (sustainably), focusing on post-16 and Life Skills provision

A partially funded project is being developed. However, the resource required to move premises meant that for the time being those plans have been postponed. The project will be reassessed in the autumn and plans will be fleshed out to improve its sustainability and funding arrangements.

6. Better use of strategic collaboration,

The first tentative steps have been taken to build bridges with similar local organisations over the past year. Much more of this will be undertaken in the coming months.

Action for Children who have commissioned 5 children's services from Accuro (Care Services) awarded the green level of their RAG assessment on inspection in 2017. This indicator highlights the quality of children's services provided by Accuro.



"Because my daughter enjoys her time with Accuro so much I can relax about her being there. She has made most of her friends through the group."

(Source: Accuro Stakeholder Survey Nov 16)



TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

The financial statements illustrate a net deficit in 2017/18 of £42,591 in contrast to a surplus of £94,561 in the previous financial year. The healthy level of reserves meant that, in this financial year, the Board was able to invest resources in building the team, and improving the IT systems in the charity.



"All Accuro staff and volunteers go the extra mile to make sure all young people engage in activities which meet their needs and are engaging. We always know our son will be enjoying himself which means we can too."

(Source: Accuro Stakeholder Survey Nov 16)



Going Concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

FINANCIAL REVIEW

Reserves policy

The minimum rolling capital reserve balance of £10,000 is to be held to fund future capital expenditure. The charity aims to maintain a minimum of 3 months' unrestricted income, based on the previous Financial Year's turnover. This reflects the requirement on Trustees to maintain sufficient reserves to meet unforeseen circumstances, and to ensure that, should the Charity/Company Limited by Guarantee need to be wound up, that it can meet the organisation's financial obligations. The directive for unrestricted reserves must be recorded in the minutes of the appropriate committee. Restricted reserves can only be used for a purpose or remit within the overall charitable aims. Restricted funds can only be carried forward as reserves if the terms of the funding apply. The Trustees will review the reserves policy annually. The unrestricted reserves balance as at 31st March 2018 was £288,574 in keeping with the Reserves Policy.



"You are a highly valued support for our family and have helped us cope in the darkest of times when we felt alone."

(Source: Accuro Stakeholder Survey Nov 16)



Investment policy

The Memorandum and Articles of Association enable the organisation to make investments at the discretion of the Trustees. The current policy is to invest surplus funds in a range of charity accounts with robust financial institutions. None contains more than the £85,000 guaranteed by the FSCS.

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

Financial management

Responsibility for managing the organisation's finances rests with Trustees. Authority is delegated to the Chief Executive Officer to the control of day to day income and expenditure.

Key Funding Streams in 2017/2018

Action for Children £216k
Essex County Council £48k
Games Aid £69k

Principles Risks and Uncertainties

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Accuro (Care Services) operates a Risk Management Policy alongside a Risk Register which is reviewed regularly by the Board where the prevention and mitigation of risk is actioned.

The Trustees regard over-reliance on large, long term, funders to be a key risk to the future financial stability of the organisation. To mitigate this risk Accuro has now contracted an experienced fundraiser with a proven track record in attracting large grants. It has also put in place a new Business Development team focussing on community fundraising and communications.

The Trustees also regard the sudden loss of senior management staff to be a key risk in the professional and on-going running of the charity. To mitigate this risk Accuro has an experienced Human Resource professional in place, has improved recruitment and induction procedures and focuses on appropriate staff development training.



"It offers so many opportunities to families and young people that they would never have had the chance to experience otherwise."

(Source: Accuro Stakeholder Survey Nov 16)



Plans for Future Periods

Having signed a 5-year lease for Tocher House, our head office, in February 2018 we would like to be able to increasingly use our premises to provide services in the local community. We will continue to make strides in increasing our ability to raise income from a diverse range of sources, and in time hope to launch new projects when we are comfortable that we can manage them sustainably.

Funds Held as Custodian Trustee on Behalf of Others

There are no arrangements in place where trustees act as custodians for third parties.

TRUSTEES' REPORT FOR THE YEAR ENDED MARCH 2018

STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees (who are also the directors of Accuro (Care Services) for the purposes of Company Law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with statutory requirements and accepted accounting practice.

Company Law requires the preparation of financial statements each year that provide a true and fair view of the state of affairs of the charitable company and of the incoming resources and the application of funds. This includes detailing the income and expenditure of the charitable company for the period. In preparing financial statements, the Trustees are required to;

- -Select suitable accounting practices and apply them consistently
- -Observe the methods and principals in the Charity Statement of Recommended Practice
- -Make judgements and estimates that are reasonable and prudent
- -State whether UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- -Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions of part 15 of the Companies Act 2006 applicable to companies' subject to the small companies' regime.

Signed on behalf of the Board of Trustees;

W - L

David McConnell - Chairman of the Governing Board

Date: 15/10/18

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"Staff genuinely care about and accept the children, offering the opportunity to socialise and have activities that they couldn't otherwise find."

(Source: Accuro Stakeholder Survey Nov 16)



INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2018

I report to the trustees on my examination of the accounts of Accuro (Care Services) ("the Company") for the year ended 31 March 2018.

Responsibilities and basis of report

As the charity trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I a member of the Institute of Chartered Accountants in England & Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

HWIKI nson

Helena Wilkinson FCA DChA

For and on behalf of Price Bailey LLP Causeway House 1 Dane Street Bishop's Stortford Hertfordshire CM23 3BT

Date: 17 October 2018

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2018

Income from:	Note	Unrestricted Funds £	Restricted Income Funds £	Total Funds 2018 £	Total Funds 2017 £
	•	00.500	005.000	202 525	474.050
Donations	3	93,533	305,002	398,535	471,250
Charitable activities	6	4,816	5,693	10,509	8,542
Investments	5	140		140	1,564
Other trading activities	4	15,270	4,348	19,618	52,518
Total income		113,759	315,043	428,802	533,874
Expenditure:					
Charitable activities	7	151,330	320,423	471,753	439,313
Total expenditure		151,330	320,423	471,753	439,313
Net income/(expenditure)		(37,571)	(5,380)	(42,951)	94,561
Transfers between funds		(7,455)	7,455		
Net movement in funds		(45,026)	2,075	(42,951)	94,561
Total funds brought forward		332,279	29,865	362,144	267,583
Total funds carried forward		287,253	31,940	319,193	362,144

All of the company's activities are classed as continuing.

The company had no gains or losses other than those shown above.

The notes of pages 16 to 25 form part of these accounts.

BALANCE SHEET FOR THE YEAR ENDED 31 MARCH 2018

	Note	£	2018 £	£	2017 £
Tangible fixed assets					
Tangible assets	12		12,160		4,690
C					
Current assets					
Debtors	13	35,631		48,610	
Bank accounts		286,941		321,088	
		322,572		369,698	
Creditors					
Amounts falling due within one year	14	15,539		12,244	
			307,033		357,454
Total assets less current liabilities			319,193		362,144
Net assets			319,193		362,144
			_		
Capital and reserves					
Unrestricted funds			288,574		332,279
Restricted funds			30,619		29,865
	16		319,193		362,144

The directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

Approved by the Trustees on 18 SEPTEH 3ER 2018

Trustee + TREASUZER

Company registration number: 04507249

The attached notes for part of these financial statements.

STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 31 MARCH 2018

	2018	2017
	£	£
Cash flows from operating activities:		
Surplus/(deficit) for the financial year	(42,951)	94,561
Adjustments for: Depreciation of tangible assets Investment Income Increase/(decrease) in debtors Increase/(decrease) in creditors	5,408 (140) 12,979 3,295	3,826 (1,564) (5,886) (4,885)
Net cash generated from operating activities	(21,409)	86,052
Cash flows from investing activities:		
Purchase of tangible fixed assets Income from investments	(12,878) 140	(1,708) 1,564
Net cash from investing activities	(12,738)	(144)
Net (decrease)/increase in cash and cash equivalents	(34,147)	85,908
Cash and cash equivalents at the beginning of the year	321,088	235,180
Cash equivalents at the end of the year	286,941	321,088

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

1. GENERAL INFORMATION

Accuro (Care Services) is a UK registered charity, limited by guarantee, registered at the address given on the first page of these financial statements.

The principal activity of the charity is to provide opportunities for individuals with learning difficulties to interact and socialise with one another.

2. ACCOUNTING POLICIES

Basics of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Accuro (Care Services) meets the definition of a public benefit entity under FRS 102. Assets and liabilities recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Income

Donations and grants are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated on activities on a basis consistent with use of resources.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures and Fittings - straight line over 3 years.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees for particular purposes.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Leasing

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to Statement of Financial Activities as incurred.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

Pension costs

The company operates a defined contribution pension scheme. Contributions payable are charges to the Statement of Financial Activities in the period to which they relate.

Taxation

The company is exempt from corporation tax on its charitable activities.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Trade and other debtors, cash at bank and creditors are recognised at cost which is their fair value and fixed assets are valued at cost less depreciation.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

3. DONATIONS

Voluntary income received during the year as follows:

		2018 £	2017 £
	Total voluntary income Donations and gift aid	373,295 25,240	432,409 38,841
		398,535	471,250
4.	OTHER TRADING ACTIVITIES	2018 £	2017
	Fundraising events	19,618	£ 52,518

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

5.	INVESTMENTS		
		2018 £	2017 £
	Deposit account interest	140	1,564
6.	CHARITABLE ACTIVITIES		
		2018 £	2017 £
	Fees	10,509	8,542
7.	COST OF CHARITABLE ACTIVITIES		
		2018 £	2017 £
	Staff related direct expenditure Other direct expenditure Support costs (see note 8)	194,724 57,981 219,048	171,598 80,174 187,541
		471,753	439,313
8.	SUPPORT COSTS		
		2018 £	2017 £
	Staff costs Other support costs Governance	133,873 80,163 5,012	105,282 80,109 2,150
		219,048	187,541

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration, expenses or other benefits paid for the year ended 31 March 2018 or for the year ended 31 March 2017.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

10. NET INCOME FOR THE YEAR

This is stated after charging:

	2018 £	2017 £
Staff pension contributions Depreciation Independent Examinations fees Operating leases rentals - land and buildings	9,555 5,407 2,150 20,145	8,711 3,826 2,150 26,919

11. STAFF COSTS

	2018 £	2017 £
Wages and salaries Social security costs Other pension costs	303,751 15,290 9,555	254,280 10,683 8,711
	328,596	273,674

The average number of employees during the year, calculated on the basis of average head count, was as follows:

	2018	2017
Number of staff	75	83

No employee received emoluments exceeding £60,000 during either of the above years.

The key management personnel of the Charity comprise the Trustees and key management team as listed on page 3. The total amount of employee benefits (including employer pension and national insurance contributions) received by the key management team for their services to the Charity was £81,257 (2017: £71,569).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

12.	TANGIBLE FIXED ASSETS		Plant and
			machinery
	Cost		£
	At 1 April 2017 Additions		45,671 12,878
	As at 31 March 2018		58,549
	Depreciation		
	At 1 April 2017 Charge for the year		40,981 5,408
	,		
	As at 31 March 2018		46,389
	Net book value		
	As at 31 March 2018		12,160
	7.6 d. 6 1 Haron 26 16		12,100
	As at 31 March 2017		4,690
13	DEBTORS AND PREPAYMENTS		
15.	DEBIORS AND FREFATMENTS		
		2018	2017
		£	£
	Trade debtors Other debtors	19,946	42,070
	Other debtors	15,685	6,540
		25 621	40.040
		35,631	48,610
14.	CREDITORS – AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2040	2017
		2018 £	2017 £
	Trade creditors	7 260	
	Sundry creditors	7,368 2,453	5,591 2,682
	Other taxes and social security	5,718	3,971
		15,539	12,244

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

15. PENSION COMMITMENTS

The company contributes to a defined contribution pension scheme for the benefit of employees. The amounts included in the accounts represent the contributions paid during the year, which were £9,555 (2017: £8,711). At the balance sheet date £nil (2017: £Nil) were payable to the fund at the balance sheet date.

16. INFORMATION ON FUNDS

	1 April 2017	Income	Expenditure	Transfers between funds	31 March 2018
Unrestricted funds					
General Fund	272,279	112,429	(150,740)	18,285	252,253
Designated - Saturday Club fund	50,000	1,330	(590)	(25,740)	25,000
Designated – fixed asset fund	10,000	-	-	-	10,000
	332,279	113,759	(151,330)	(7,455)	287,253
Restricted funds					
LSF	29,865	12,782	(28,352)	(14,295)	-
Adult Friendship Scheme	-	47,793	(59,398)	11,605	-
Action for Children	-	213,138	(222,623)	9,485	-0
Gardening Grant	-	7,560	-	-	7,560
Under 19 Residential	-	7,342	(1,737)	-	5,605
Saturday Play West End Show	-	500	-	-	500
Adult Residential	-	1,000	=	-	1,000
Cool Connections Residential	-	4,000	-	-	4,000
General restricted fund	-	20,928	(8,313)	660	13,275
Total Funds	362,144	428,802	(471,753)	_	319,193

Adult friendship scheme

The scheme provides support to adults with a disability.

Action for Children

Funding was received from Essex County Council to fund the following charitable activities:

Holiday scheme

The scheme provides additional support to children/young people with a disability during the school holidays.

Under 19's scheme

The scheme provides leisure and social opportunities for young people with a disability aged 11 to 19.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

Saturday club scheme

The scheme provides a Saturday play club for children with a disability.

Loughton Youth Group

This project provides a youth group for 11 to 19 year olds with a disability who reside in the Loughton area. This service is delivered in partnership with ignite Youth Services.

Cool Connections (formerly Autistic Spectrum Disorder group)

This project provides a youth group for children/young people on the autistic spectrum who reside in the Harlow area. This service is delivered in partnership with PACT (Harlow).

Gardening grant

Funding received to purchase various equipment and supplies for new gardening projects.

Under 19 residential

Funding received to take members away for an annual residential holiday.

Adult residential

Funding received to take members away for an annual residential holiday.

Cool connections residential

Funding received to take members away for an annual residential holiday.

Saturday play West End show

Funding received to take members to London to experience West End shows.

LSF

Funding was received to conduct a '360 degree' organisational review to assist Accuro plan and then implement a strategy to diversify its income streams and mitigate over-reliance on large donors.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

Prior Year

	1 April 2016	Income	Expenditure	Transfers between funds	31 March 2017
Unrestricted funds					
General Fund	128,662	229,718	(71,500)	(14,601)	272,279
Designated - Saturday Club fund	49,409	40,802	(40,211)	-	50,000
Designated – fixed asset fund	9,225			775	10,000
	187,296	270,520	(111,711)	(13,826)	332,279
Restricted funds					
Holiday Scheme	14,695	82,621	(97,316)	-	-
Adult Friendship Scheme	85	48,000	(48,085)	-	-
Adult Friendship Scheme – Gardening Project	(4,718)	-	-	4,718	
Under 19's Scheme	(7,016)	33,230	(26,214)		=
Parenting Support Project	(9,108)	-	-	9,108	-
Loughton Youth Club	(2,716)	33,129	(30,413)	-	-
Cool Connections	22,864	31,324	(54,188)	-	-
Events Co-ordinator	6,142	-	(6,142)	-	=
BEAMS Drama group	35,650	-	(35,650)	-	-
Life Skills	24,409	(3,296)	(21,113)	-	-
LSF	-	38,346	(8,481)		29,865
	80,287	263,354	(327,602)	13,826	29,865
Total Funds	267,583	533,874	(439,313)		362,144

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Restricted Funds £	Total 2018 £
Tangible assets Current assets Current liabilities	12,160 291,953 (15,539)	30,619	12,160 322,572 (15,539)
	288,574	30,619	319,193

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

Prior Year	Unrestricted Funds £	Restricted Funds £	Total 2017 £
Tangible assets Current assets Current liabilities	335,093 (2,814)	4,690 34,605 (9,430)	4,690 369,698 (12,244)
	332,279	29,865	362,144

18. OTHER FINANCIAL COMMITMENTS

At 31 March 2018, the charity had annual commitments under not cancellable operating leases as follows:

	2018		2017	
	Land and Buildings £	Others £	Land buildings £	Other £
Leases expiring:				
Within one year	27,500	-	17,160	-
Within two and five years	110,000	-	-	-

19. CONTROLLING PARTY

The charity is controlled by its Trustees.

20. RELATED PARTY TRANSACTIONS

There are no related party relationships and transactions to be disclosed in the financial statements

21. COMPANY LIMITED BY GUARANTEE

Every member (who are the Trustees of the charity) promises, if the Charity is dissolved while they are members, or within twelve months after they cease to be a member, to contribute such sum (not exceeding £1) as may be demanded of them, towards the payment of the debts and liabilities of the Charity incurred before they cease to be a member, and of the costs, charges and expenses of winding up.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

22. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Restricted Income Funds £	Total Funds 2017 £	Total Funds 2016 £
Income from:				
Donations	216,438	254,812	471,250	401,600
Charitable activities	-	8,542	8,542	8,255
Other trading activities	52,518	-	52,518	31,637
Investments	1,564	-	1,564	415
Total income	270,520	263,354	533,874	441,907
Expenditure:				
Charitable activities	111,711	327,602	439,313	424,447
Total expenditure	111,711	327,602	439,313	424,447
Net income	158,809	(64,248)	94,561	17,460
Transfers between funds	(13,826)	13,826		_
		,		
Net movement in funds	144,983	(50,422)	94,561	17,460
Total funds brought forward	187,296	80,287	267,583	250,123
Total funds carried forward	332,279	29,865	362,144	267,583